KSB Group

Investor Presentation

Latest update: August 2026

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Agenda

1. Who We Are
2. How We Operate
3. Our Corporate Strategy
4. Our Financial Performance
5. Financial Outlook
6. Corporate Video: KSB in Motion
7. Appendix

1 Who We Are

KSB – A Global Flow Control Innovation Leader for Pumps, Valves and Service

Figures at a glance

1871 Founded	**#3** Globally by sales revenues[1]	**€ 3.0 bn** 2025a sales revenues
33 % Spare parts + service revenue	**170** Global services sites	**8.3 %** 2025a EBIT margin
16,800+ Employees	**€ 30 bn** Installed value	**450 k** # of customers

Selected customers

BASF The Chemical Company · Miele · Mosaic · Nestlé · SAMSUNG · SAPPORO · Shell · VEOLIA

Note:
1 Basis: Pumps + KSB SupremeServ

WHO WE ARE

Listed on the German Stock Exchange for

130 years

Listed on the SDAX since 2023

KSB

Why KSB

Broad market presence and end-market diversification

- **Diversified portfolio** with exposure in **six core Market Areas** across the world
- Established **installed customer base** across Pumps and Valves Segments

Leading technical capabilities

- Sustained **level of innovation**
- **Research and development** plays a central role
- **Digitalisation** of products and processes

Integrated value chain

- Competitive advantage through aftermarket services by **KSB SupremeServ**
- **Across the world:** 37 production sites, 9 foundries, 6 spare parts warehouses, 190 service centres

Strong management track record

- **Sales growth** since appointment: 4.4 % CAGR (2018 to 2025)
- **Increasing EBIT ROS** from 3.3 % in 2018 to 8.3 % in 2025
- Over the last three years, cumulative **TSR of + 159 %**

Solid financials

- **Equity Ratio** of 48.3 % (2025)
- **Solid net cash position**
- **Strong balance sheet**

Consistent dividend policy

- Returns to shareholders through **attractive dividend policy**, with amounts increasing since 2020
- Dividend policy: **30 to 40 % EAT**

KSB – Order intake of € 3.2bn at a glance

Order intake of € 3.2 bn across Segments[1]

New product sales

Pumps

Production of standard and engineered centrifugal pumps with various customisation options

€ 1.8 bn represents 53 % of total order intake | 7.7 % CAGR (21-25)

Valves

Production of valves, actuators, and positioners, used in power stations, buildings, on ships as well as in process and water engineering systems

€ 0.4 bn represents 13 % of total order intake | 5.1 % CAGR (21-25)

Spare parts & service

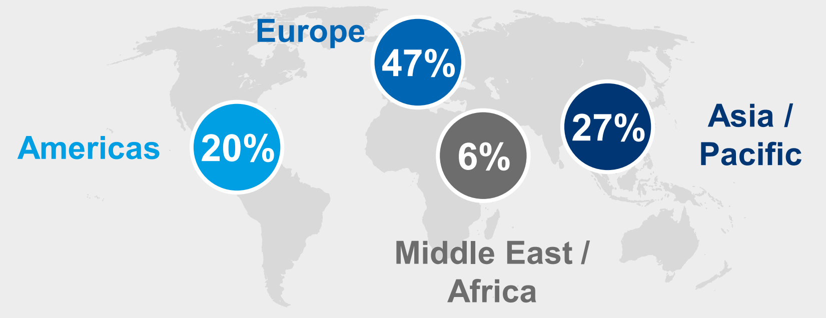
KSB SupremeServ

Provision of spare parts and services for pumps and valves

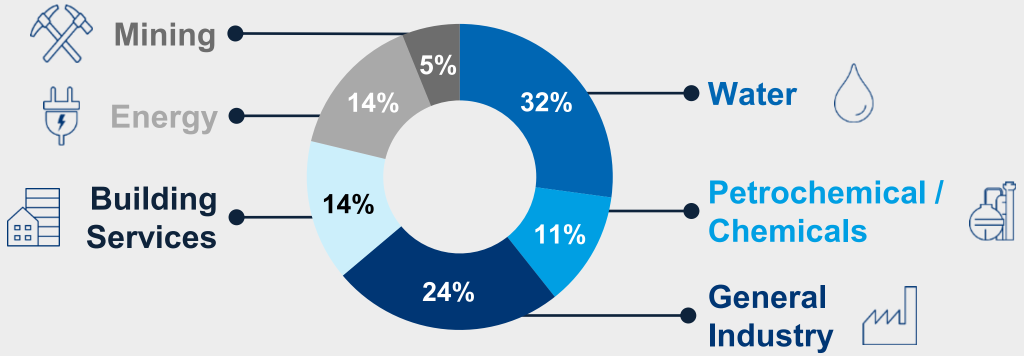
€ 1.0 bn represents 33 % of total order intake | 7.7 % CAGR (21-25)

Order intake breakdown[1]

Split of € 3.2 bn by Region



Split of Segment Pumps € 1.8 bn by Markets

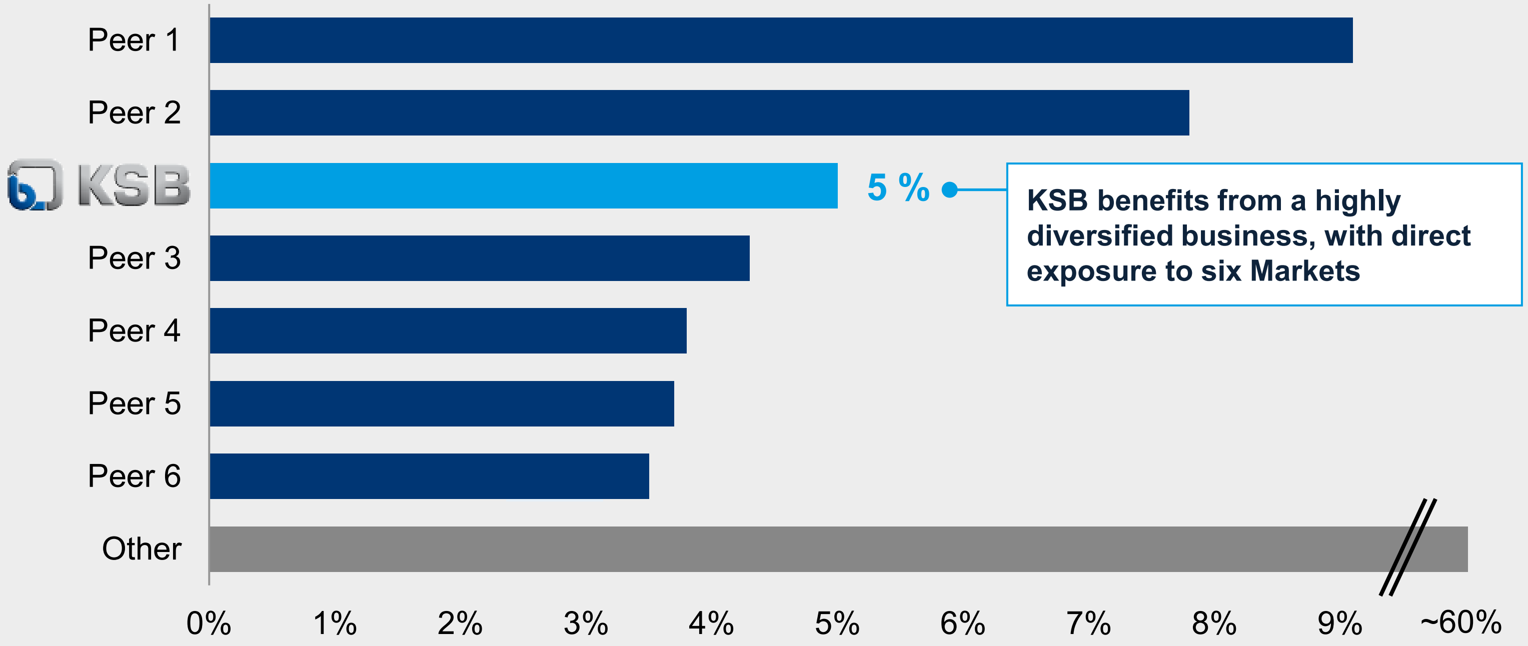


1 Based on FY'25 financial results

Strong Position in the Global Pump Market

KSB is a top-3 player in the global pump market

Market volume: € 50 billion



KSB competitive advantages

Fully integrated global manufacturing player

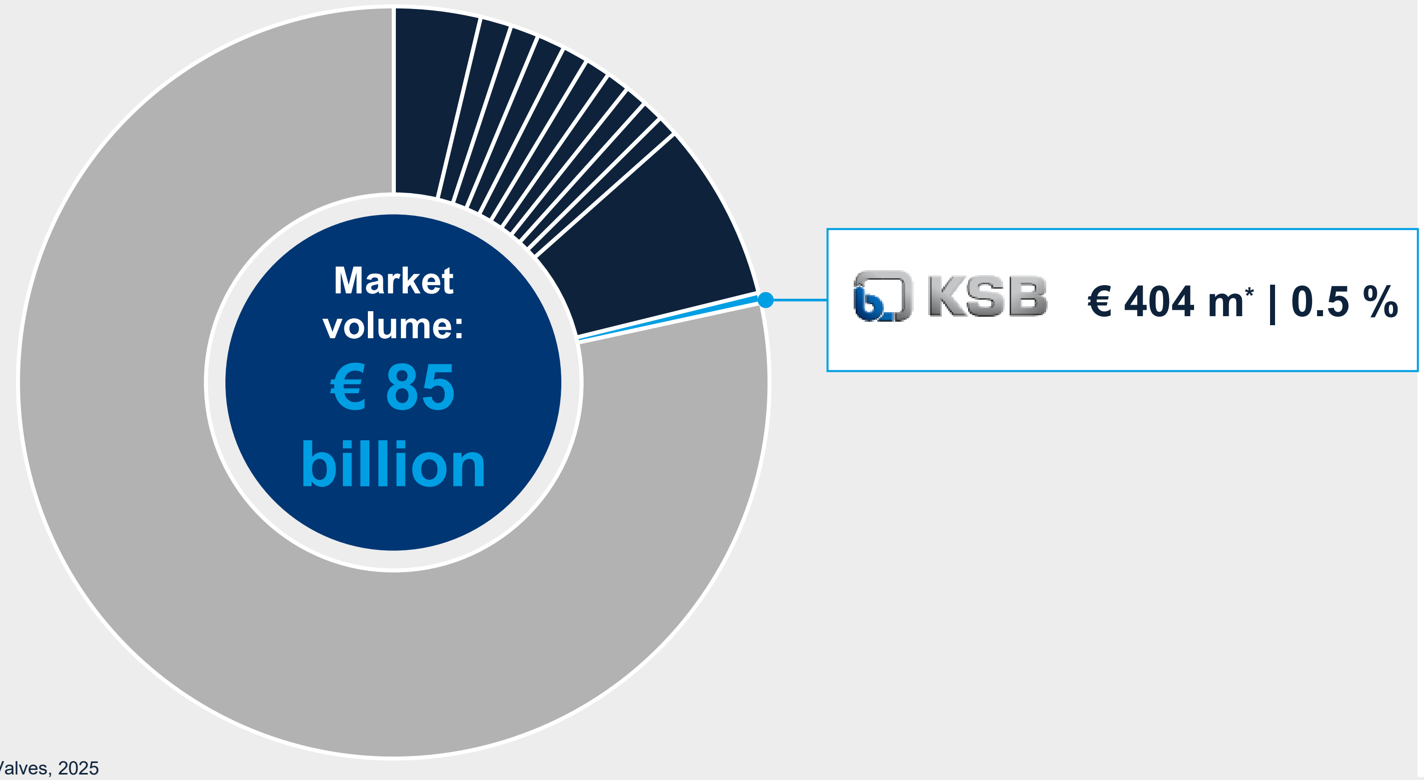
Diversified regional and market exposure with strong service brand

Strong growth outside of Europe

Note: global centrifugal pumps market, including Service and spare parts
Sources: Annual Reports, 2024

Among Top 20 in the highly fragmented Valve Market

KSB among the top 20 valve manufacturers



* Sales revenue Valves, 2025
Sources: Annual Reports, 2024

Snapshot of FY 2025 Financial: Facts & Figures

Diversified Segments…

Order intake
€ 3,203 million

Pumps	€ 1,760 million
Valves	€ 413 million
KSB SupremeServ	€ 1,031 million

…with growing top-line and improving margins…

Sales revenue
€ 3,035 million

EBIT
€ 252.1 million

Return on sales
8.3 %

…generating value for our shareholders

Earnings
€ 140.9 m earnings after tax
€ 80.3 per ordinary share

Dividends
€ 26.5 per ordinary share
33.0 % distribution ratio

Share price
€ 965 per ordinary share

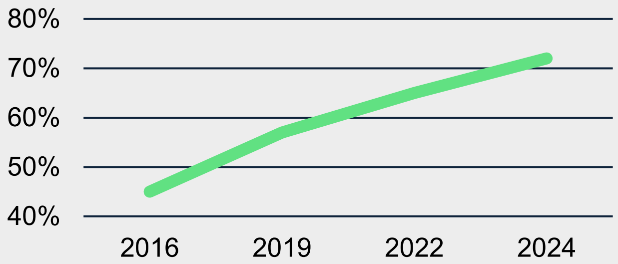
Shareholder returns
+ 159 % cumulative TSR returns over the last 3 years

KSB Employees: High Engagement. High Impact.

> Satisfied employees are the basis for KSB´s success!
>
> Dr. Stephan Timmermann, CEO

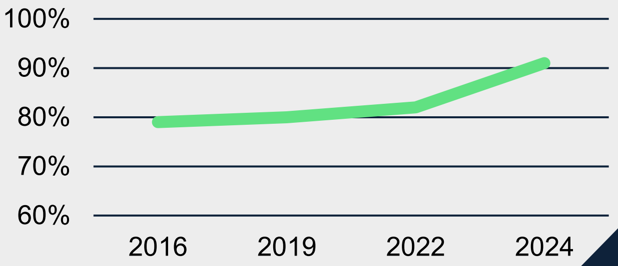
77%

Engagement score 2024



91%

Response rate 2024



Management with a Track Record of Long-Term Value Creation

CEO

Dr. Stephan Timmermann

Managing Director
since 2017

CFO

Dr. Matthias Schmitz

Managing Director
since 2017

CSO

Ralf Kannefass

Managing Director
since 2017

CTO

Dr. Stephan Bross

Managing Director
since 2017

✓ Strong record since appointment

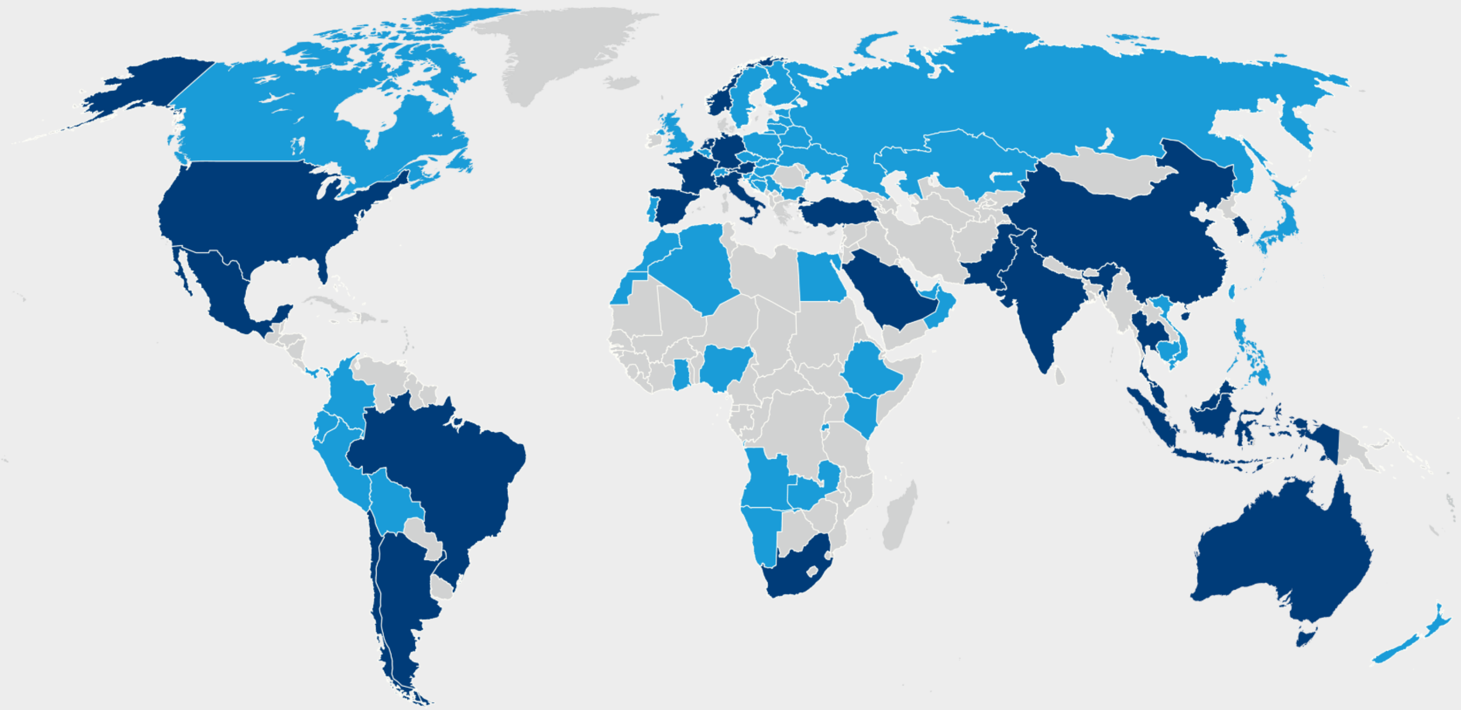
✓ Focus on long-term shareholder value

✓ 120+ years of industry experience

2 How We Operate

Leading Global Player in 50+ Countries

KSB's global presence



KSB production/assembly and sales/service sites

KSB sales/service sites only

16,800+ employees

37 production sites across **18** countries

9 foundries across **3** continents

6 central spare parts warehouses

3,500 worldwide service specialists

190 service centres

23 service academies

KSB Pumps: Operating Across Six Markets

	General Industry	Water	Energy	Building Services	Mining	Petrochemicals/ Chemicals
						
Application overview	• Life sciences & food • Heating & cooling • Materials & manufacturing	• Water supply & treatment • Waste water • Irrigation & extraction • Flood control	• Renewables • Gas • Nuclear ***KSB is market leader in the energy end-market***	• Heating, ventilation & air conditioning • Fire protection • Water supply & drainage	• Industrial minerals & hard rock mining • Dewatering • Dredging	• Bulk, specialty & consumer • Non-fossil fuels & natural gas • CCUS
Pumps (excl. spare parts) order intake	**€ 423 m**	**€ 557 m**	**€ 249 m**	**€ 239 m**	**€ 94 m**	**€ 197 m**
CAGR *FY 2021-25*	***+ 5.6 %***	***+ 10.9 %***	***+ 10.9 %***	***+ 3.3 %***	***+ 3.1 %***	***+ 8.8 %***

KSB Pumps: Solutions and Customer Value

Market Areas

Illustrative examples of our products

Small pumps

- General Industry
- Building Services

Calio
Wet rotor pump

- ✓ Surpasses energy efficiency standards
- ✓ Delivers up to 40 % energy savings
- ✓ Features integrated KSB Dynamic Control
- ✓ Operates from -10° C to + 110° C

Applications include heating, ventilation, air-conditioning, and circulation systems

Medium pumps

- General Industry
- Building Services
- Water

KSB Eta range is the best-selling standardised water pump globally

EtaLine Pro
In-line centrifugal pump

- ✓ Compact, flexible and efficient
- ✓ Dry-rotor permanent magnet synchronous motor

Applications include air-conditioning, cooling, heating, and water supply systems

Etanorm
Volute casing pump

- ✓ Highly versatile (material, seal, & size options)
- ✓ Fast disassembly for maintenance

Applications include water supply, heat recovery, and filtration systems

Large pumps

- General Industry
- Building Services
- Energy
- Mining

HPK
Hot water / heat transfer fluid pump

- ✓ ISO-compliant design
- ✓ Continuous lubrication with oil level monitoring
- ✓ Back pull-out design for easy servicing, no removal from piping required

Applications include general industry, process engineering, hot water systems, energy and heat supply systems

Extra-large pumps

- General Industry
- Water
- Energy (esp. Nuclear)

UPA
Submersible borehole pumps

- ✓ High operating reliability and a long service life
- ✓ Lowest energy use among well pumps (UPA S 250)

Applications include water supply, agriculture, mining, and offshore water systems

CHTD
Boiler feed pump

- ✓ High operating reliability
- ✓ Durable, service-friendly design

Applications include the handling of boiler feed water in power stations and industrial facilities

The CHTD 11 boiler feed pump is the world's most powerful boiler feed pump.

Case Study 1: Bailonggang Waste Water Treatment Plant

Project overview

Shanghai, China

Waste water treatment

KSB products

AmaCan pump

Sewatec pump

Amarex KRT pump

Amarex NS pump

Details of the project and customer value creation

- Construction of largest waste water treatment plant in Asia (Bailonggang, Shanghai)
- Disposes off waste water produced by around 3.6 million people
- Plant intended to clean one third of all the waste-water from a catchment area of over 270 km² – more than two million cubic metres every day

Challenges

- **Scale:** Over 300 submersible pumps were required for the construction of the project
- **High capacity requirements:** High output requirements placed on the waste water equipment
- **Efficiency requirements:** High levels of hydraulic efficiency and reliability were required, with specific performance specifications.

Solutions

✓ **One-Stop solution:** Range of pumps meeting performance parameters, simplifying procurement and integration

✓ **Superior energy efficiency:** Higher hydraulic efficiency compared with competitors, improving overall plant energy efficiency

✓ **Integration:** Pumps were supplied ready for connection, with all necessary components – some pre-equipped with control cabinets.

Case Study 2: Mont-Saint-Michel Waste Water Pumping Station

Project overview

Normandy, France

Waste Water Treatment

KSB products

Amarex KRT pump

Details of the project and customer value creation

- Construction of a pumping station for effective wastewater removal in Mont-Saint-Michel
- The Mont-Saint-Michel restoration project included improvements to the infrastructure for the removal of waste water and effluent in a safe, effective and environmentally acceptable manner from Mont-Saint-Michel to a treatment plant 2.5 km away

Challenges

- **Technical requirements:** Technical, environmental, performance, economic and security challenges, given the natural isolation of the location
- **Bespoke requirements:** High output requirements with variations in flow rates through the day
- **Multi-party engagement:** Contract for designing, equipping and constructing the pumping station awarded to Sogea North West Construction (Vinci Group) and KSB

Solutions

- ✓ **KSB services:** Design and operating capabilities to overcome physical challenges, including the design and construction of a submersible dry pit
- ✓ **Customisation:** Bespoke products including the design of a dedicated submersible waste water pump, with variable pump speeds
- ✓ **Partnership:** Collaboration with Sogea North West to deliver a robust and energy-efficient pump solution that meets both the existing demand and future growth in demand

Case Study 3: "Das Quartier Q 6 Q 7" Urban Development in Mannheim

Project overview

Mannheim, Germany

Building services

KSB products

Etanorm with PumpDrive2

Hya-Duo D FL

Etaline

AmaDrainer

Calio pump

Details of the project and customer value creation

- Construction of multifunctional complex over a gross floor area of 153,000 square metres
- Equipment for different building services was required, including heating, air-conditioning, water supply, drainage & fire-fighting water supply

Challenges

- **Complex Scope:** Mixed-use site with retail, residential, hotel, and office spaces requiring 400+ units of pumps and valves
- **Single Supplier:** One provider needed across numerous building services applications
- **Time-Critical Delivery:** No time for extended testing with a tight deadline due to centralised location of the complex

Solutions

✓ **Comprehensive offering:** Supplied all pumps and valves from KSB's standard range – no customisation needed

✓ **Full-service support:** Commissioning by KSB's regional team with 24/7 service availability

✓ **Smart efficiency:** PumpDrive2 inverters cut energy use by up to 60 %, and included FlowManager app enabling remote control

Our Capabilities in the Energy Market: Nuclear Applications

Strategic positioning and actions for growth in nuclear market

Conventional Nuclear

Excellent position in installed base – worldwide footprint

- ✓ Excellent position in China for RCP and Class 2 and 3
- ✓ Leading position in India for all nuclear pumps
- ✓ Focus on nuclear renaissance in Europe

Levers for growth

- ✓ Early cooperation with customers for projects
- ✓ Investments in production and testing capacities in Europe and Asia

Small Modular Reactors (SMRs)

SMR Gen 3+

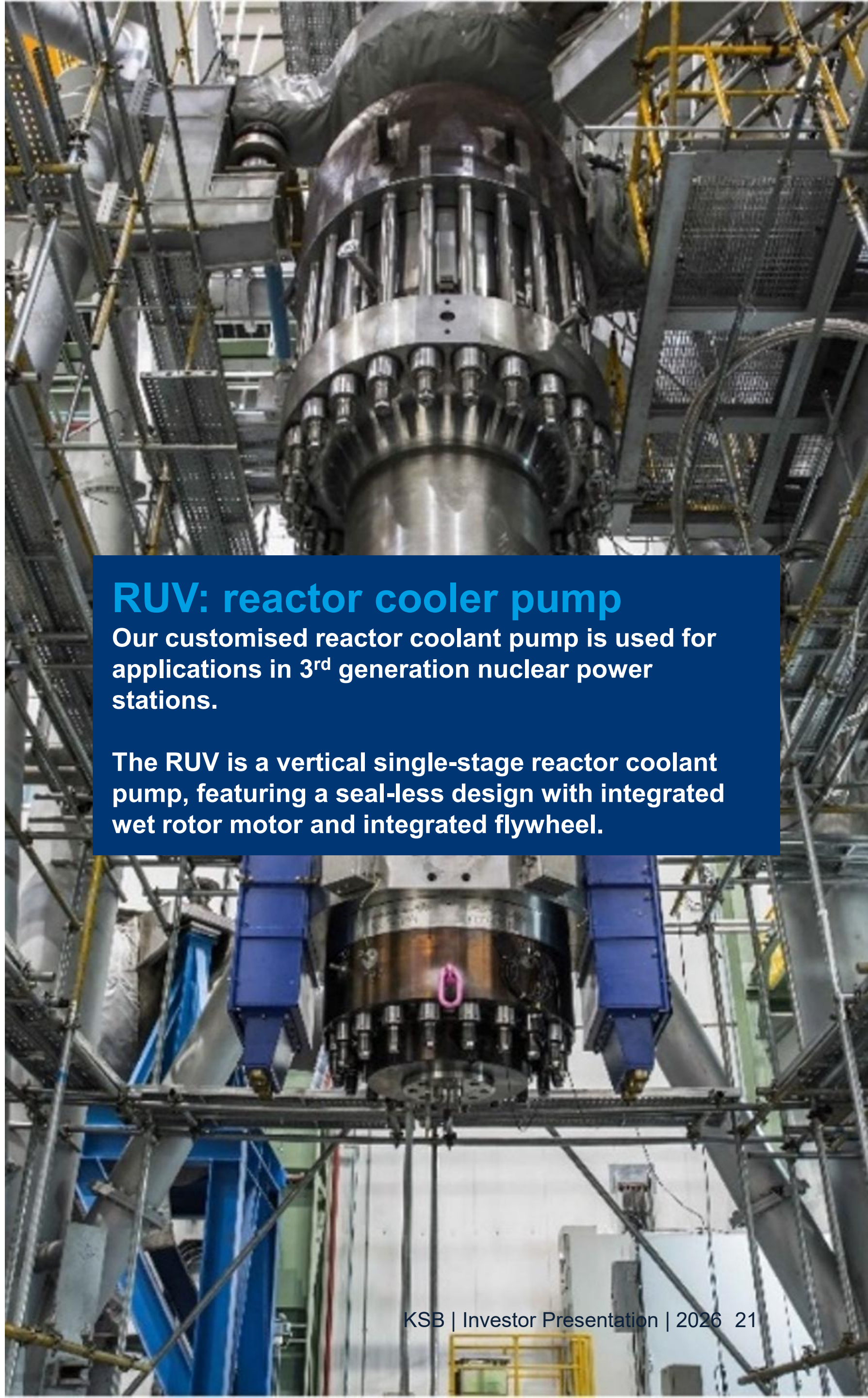
- ✓ Leading position RCP for Small Modular Reactor (SMR)
- ✓ Intensification of position in North America

SMR Gen 4

- ✓ Expansion of technical competence and R&D activities
- ✓ Cooperation with Start-ups

KSB is well-positioned to capitalise on industry growth

- ✓ Technology leadership for critical nuclear products
- ✓ Highest safety and quality standards with decades of industry experience
- ✓ Strong partnerships to develop next-generation nuclear reactor technology



RUV: reactor cooler pump

Our customised reactor coolant pump is used for applications in 3rd generation nuclear power stations.

The RUV is a vertical single-stage reactor coolant pump, featuring a seal-less design with integrated wet rotor motor and integrated flywheel.

KSB

Our Capabilities in the Mining Market: High-Performance Pumps

150+ years of pump design and manufacturing expertise

Main focus areas

Hard rock mining
- Copper
- Gold, silver
- Iron ore
- Nickel, moly, battery minerals

Industry minerals
- Oil sands
- Phosphate
- Potash

Dredging and aggregate
- Dredging
- Aggregate, sand and gravel

Industrial minerals + dredging and aggregate

#1 slurry pump supplier in US phosphate
#1 slurry pump supplier in canadian oil sands
#1 dredge pump supplier in North America

Hard rock mining

 # 2 slurry pump supplier in mining globally
- World-class products
- IOT-based smart pump solutions
- Gold standard of mill circuit pumps, tackling the most extreme duty conditions
- New products for lower end of the spectrum

Project funnel:
- Global team of business developers
- Tracking over 200 mining projects worldwide

DWD 2500 Dredge Pump

Scan or click to explore mining at KSB.

KSB Valves: Three Brands. One Standard.

In addition to the KSB umbrella brand, the Group offers valves under the following brands:

amri

Butterfly valves

The AMRI brand is used in building services, industry, water applications and power stations, AMRI products include pneumatic, hydraulic and electric actuators as well as control systems.

SISTO

Diaphragm valves

The SISTO brand products handle shut-off tasks in building services, industry, water applications and power stations. Under the SISTO brand name, KSB offers specialized valves for sterile processes including biotech applications.

MIL

Control valves

The MIL brand is used in power plants (conventional and renewable), refineries, fertiliser production, oil and gas, petrochemical and chemical industries. MIL products include control valves with pneumatic, hydraulic or electric actuators as well as automation systems.

€ 404 m

Sales revenue in 2025

KSB SupremeServ: Global Service Excellence

€ **1,013** m

Sales revenue in 2025

6
central spare parts warehouses

3,500
worldwide service specialists

23
service academies

190
service centres

Spare parts

- Spare parts and spare parts kits for repair work
- Online sales and decentralised spare parts hubs ensure fast and efficient procurement.

KSB Service Partners

- Expansive network of service partners to provide swift and crucial access to KSB services

KSB SupremeServ Academy

- KSB offers a technical courses and seminars to clients.
- Training for the future

Sustainability: Integral to our Corporate Philosophy

Material sustainability impacts of KSB

Energy consumption

Pumps account for ~30 % of electricity consumed in industry globally.

Greenhouse gas emissions

The use phase accounts for 99 % of a pump's total life cycle Greenhouse Gas emissions.

Customer costs

Energy makes up ~45 % of the total lifecycle costs of a pump.

Social impacts

Fostering an inclusive culture, continuous development, and providing safe workplaces for over 16,400 employees worldwide

KSB's sustainability targets

1 | Improve KSB's impact

Environmental sustainability

- Reducing total greenhouse gas emissions
- Increasing our share of renewable energy
- Improving energy efficiency of our products
- Assessing supplier sustainability

People and culture

- Investing in the training and development of our workforce
- Increasing female representation in management
- 100+ global social projects

2 | Creating value for our customers

Improving energy efficiency for clients

- Providing efficient products reducing energy consumption
- Offer consulting services to identify energy saving potentials in customers' operations (up to 60 % savings potential) with our optimisation services

KSB's sustainability goals

Committed to global responsibility

as a member of the UN Global Compact since 2010

3 Our Corporate Strategy

Mission TEN30

Pillars of KSB's strategy

- Fluid-handling Champion
- Best-in-class Digital Customer Experience
- Strong Aftermarket Focus
- Sustainability & Efficiency
- Technological Leader
- Quality Leadership

Strategy for the future

2030 targets

Continuing the Journey Towards € 4 Billion in Order Intake

KSB’s 2030 target: Order intake

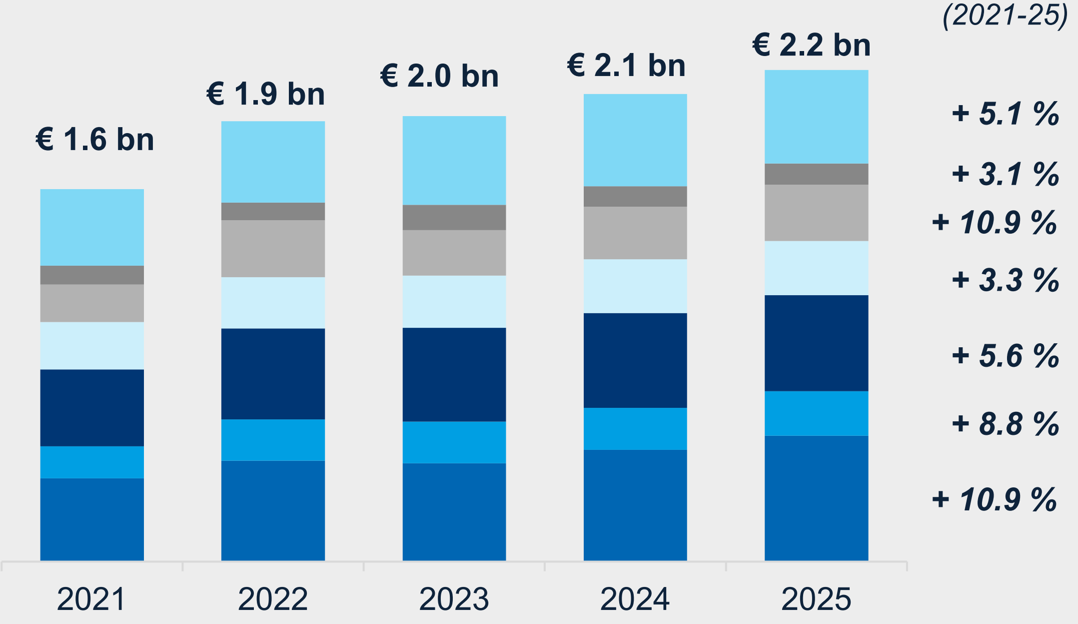
Organic Growth and Strategic Initiatives

Regional excellence	• Strong regional set-up across KSB’s global coverage • Localisation of products
Growth measures	• Clear strategic vision per Market Area to reach 5 % growth per annum • 211 growth measures
KSB SupremeServ	• Strong focus on the spare parts business • Growth of KSB’s outstanding service network
Profitable valves business	• Supporting profitability of the Valves Segment by (1) improving operational efficiency, (2) strengthening market positioning and portfolio optimisation, and (3) promoting sales development

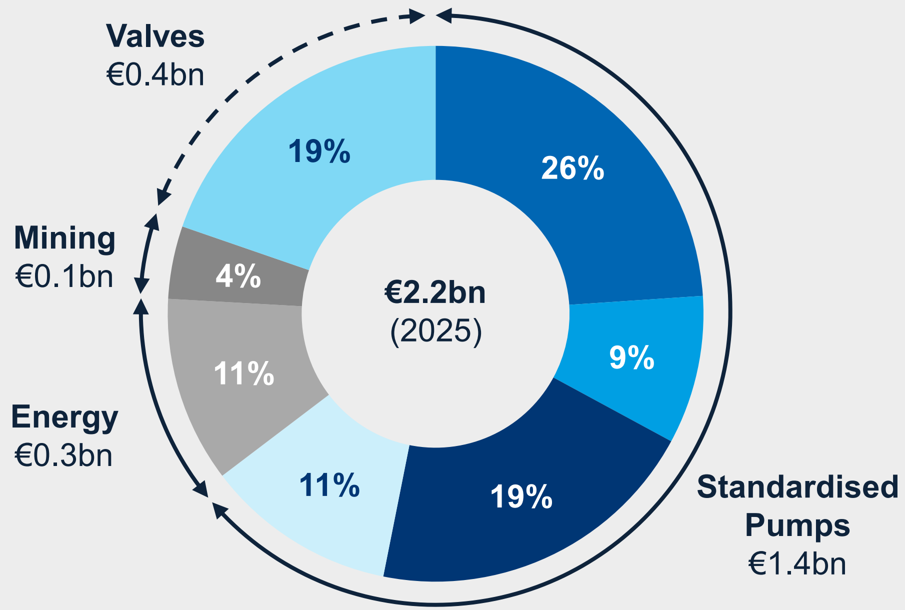
Optimised processes	• Integration of tools to improve efficiency and harmonise processes
	  • SAP S/4HANA
	  • E2E web shop (MyKSB)

Increasing the Installed Base Across All Markets

Order intake: New Products by Markets (2021-2025)

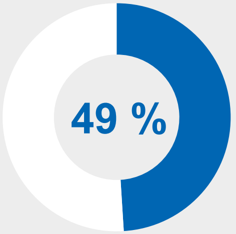
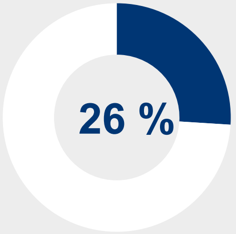
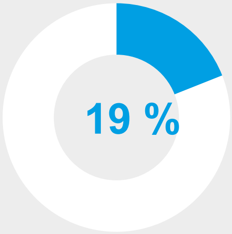
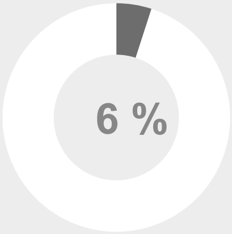


Order intake: New Products by Markets (FY'25)



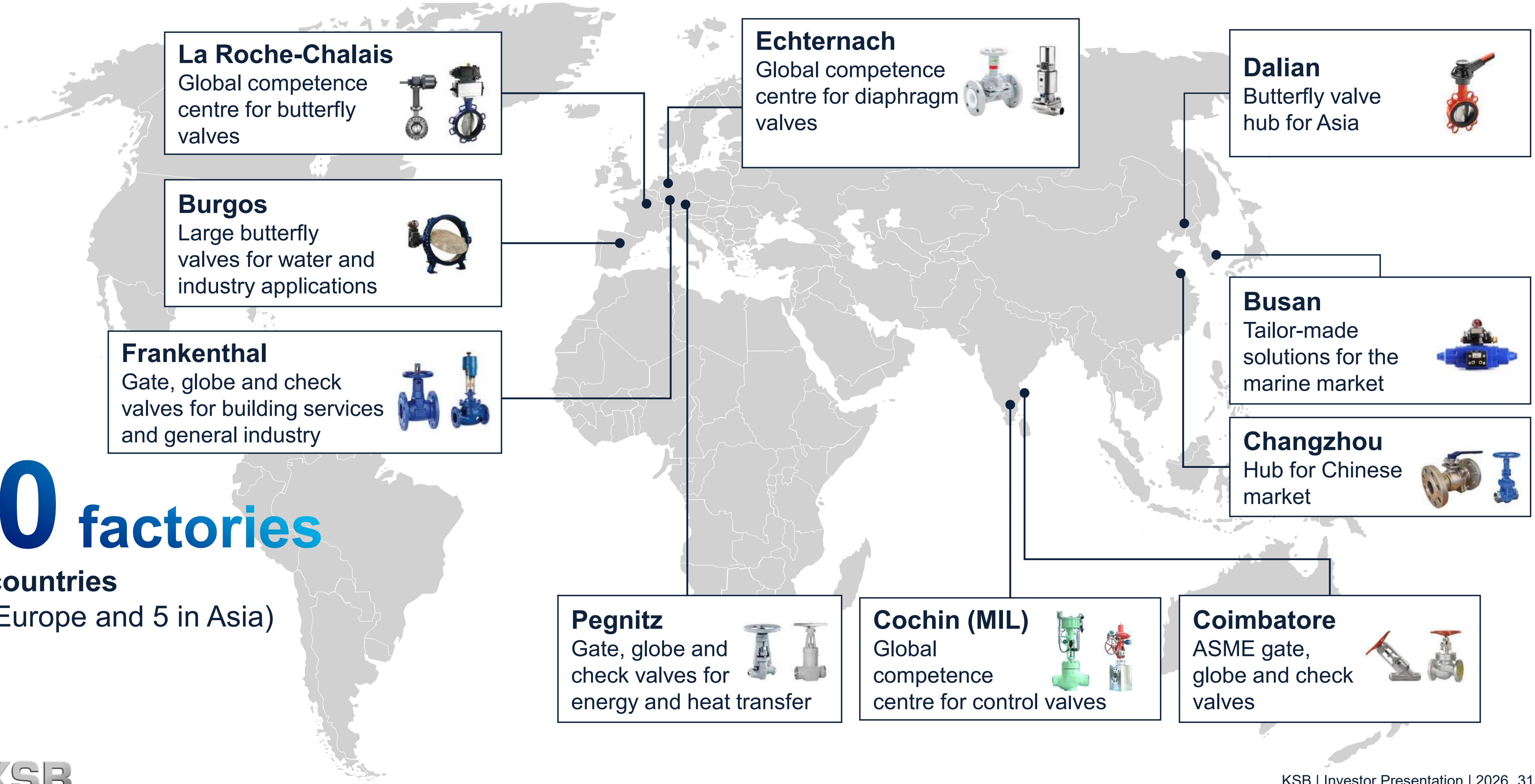
Standardised Pumps	Engineered Pumps	Valves
Water, *Petrochemicals / Chemicals*, *General Industry*, *Building Services*	*Energy*, *Mining*	*Valves*

Expansion Strategy: Driving Growth Across All Regions

	Europe	Asia Pacific	Americas	Middle East / Africa
% of FY25 sales revenue	 49 %	 26 %	 19 %	 6 %
Sales revenue CAGR ('21-'25)	↗ 4 %	↗ 9 %	↗ 11 %	↘ 12 %
Profile	• KSB presence in 27 countries • 8,500+ employees • Maintaining solid position in 'home' market	• KSB presence in 16 countries • 4,500+ employees • Region represents 41 % of global pumps and valves demand	• KSB presence in 11 countries • 2,500+ employees • Strong position in Mining	• KSB presence in 15 countries • 1,000+ employees

Diversification from Europe into higher growth regions with strong regional hubs

Valves: Worldwide Expertise and Flexible Supply Chain



10 factories

in 7 countries

(5 in Europe and 5 in Asia)

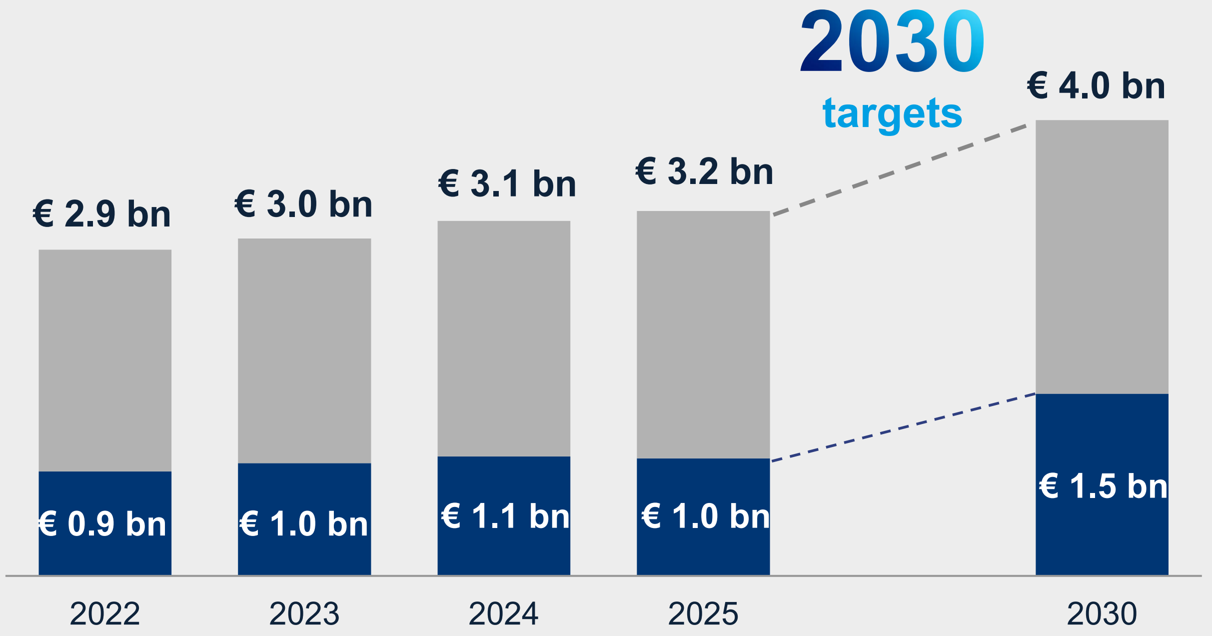
Becoming a Relevant Valves Player

Our corporate strategy	Market positioning and portfolio optimisation	Sales development
Operational improvements	Improve market positioning	Intensification of market development
Localisation of products or subprocesses	Expansion of standard business	Utilisation of synergies between pump and valve sales
Expansion of volume	Market development and internationalisation	Digitalisation

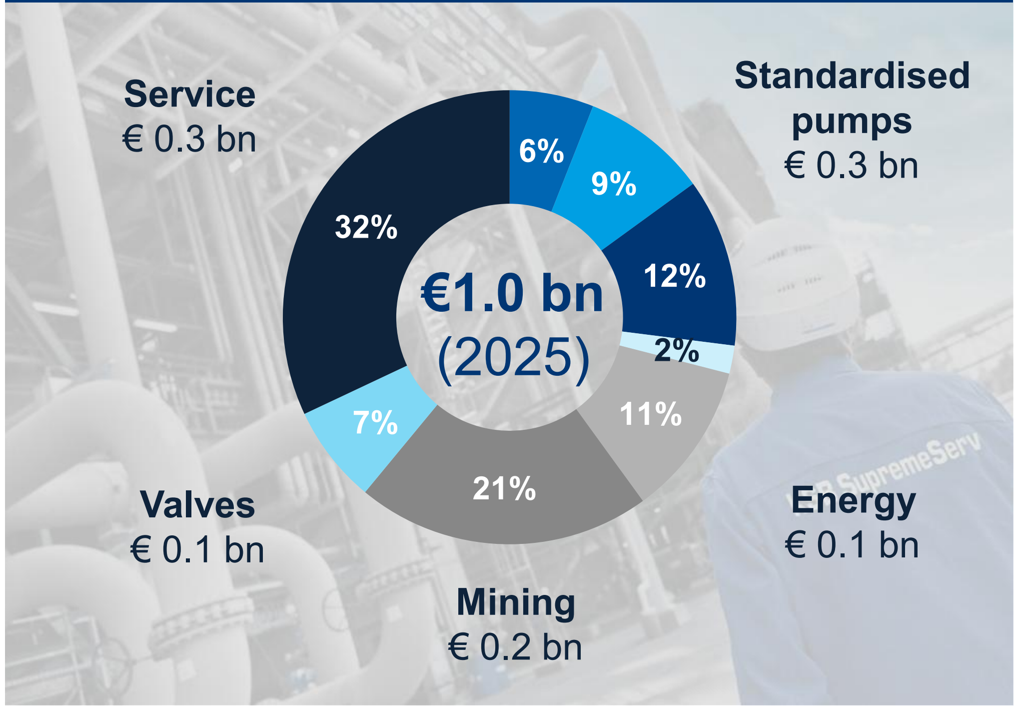
KSB

KSB SupremeServ Continues to Grow

Order intake:
SupremeServ in relation to total order intake



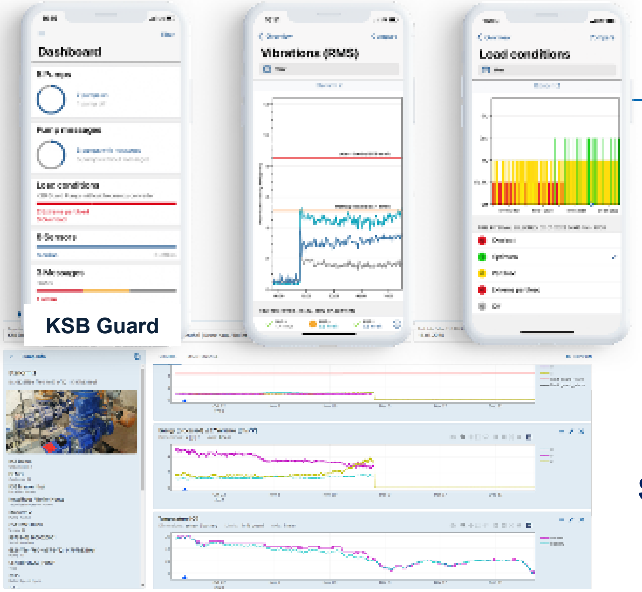
SupremeServ by Markets (FY 2025)



Pumps						Valves	Service
Water	*Petrochemicals/ Chemicals*	*General Industry*	*Building Services*	*Energy*	*Mining*	*Valves*	Services

KSB Offers a Digital Ecosystem of Products and Services

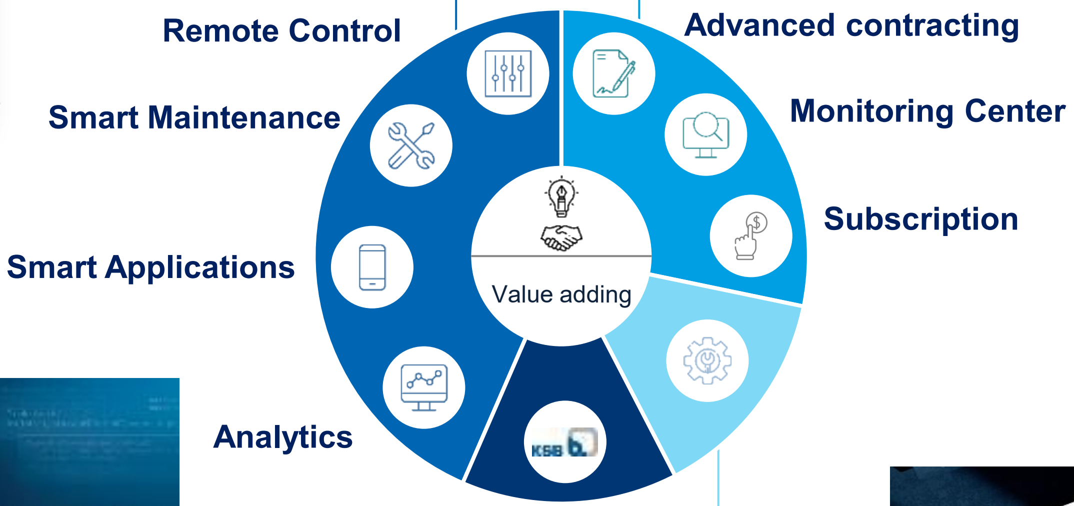
Digital products



KSB Guard

EtaLine Pro

FlowManager



Digital services and consulting

KSB Guard Monitoring-Center

Operation and support

eSales

KSB One.

Connected to experts

KSB's Digitalisation Strategy

A holistic approach in three pillars

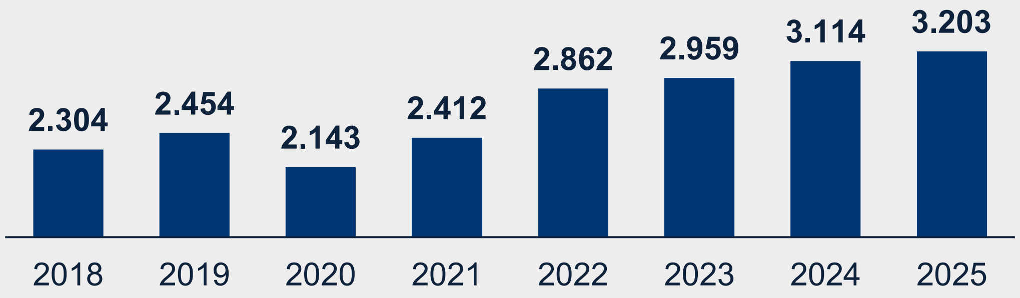
Internal digitalisation	Customer digitalisation	Technology-driven leadership
Integration of operational excellence practices across the value chain and business processes	Supporting the development of an outstanding customer interface	Integration of technology and artificial intelligence into KSB's products
Use cases across manufacturing facilities	**MyKSB**	**Predictive maintenance**
Supporting KSB SupremeServ for parts on demand	**Product finder platform**	**Customer support**
Metal 3D printing machinery optimisation	**KSB Business Innovation Lab**	**Visualisation and analysis of product variance**

4 Our Financial Performance

Strong Financial Track Record…

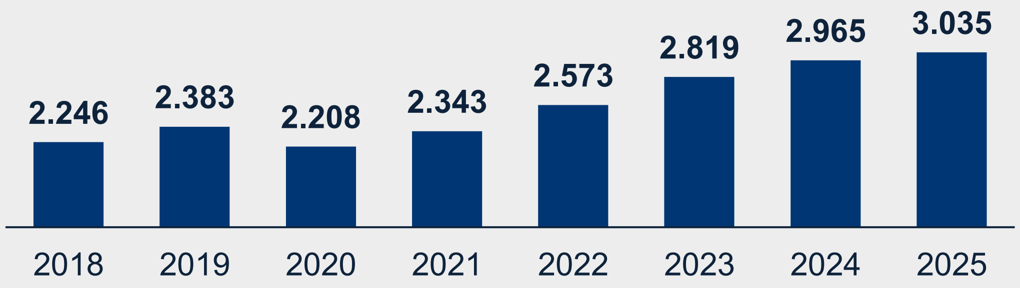
Order intake (€ m)

↗ 4.8 % CAGR



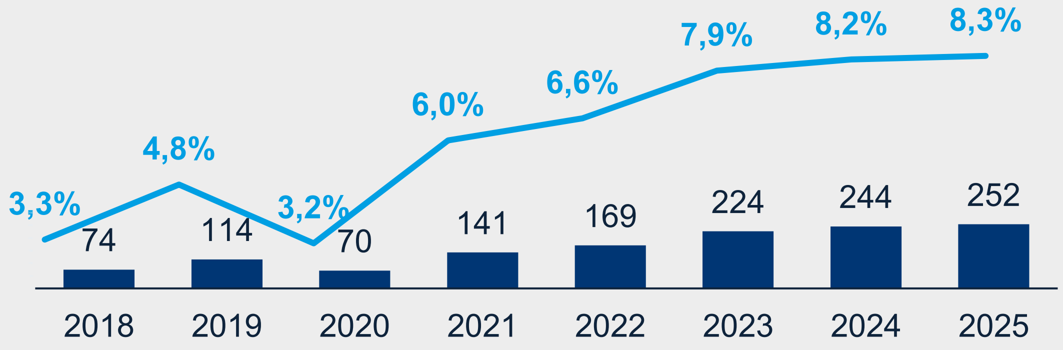
Sales revenues (€ m)

↗ 4.4 % CAGR



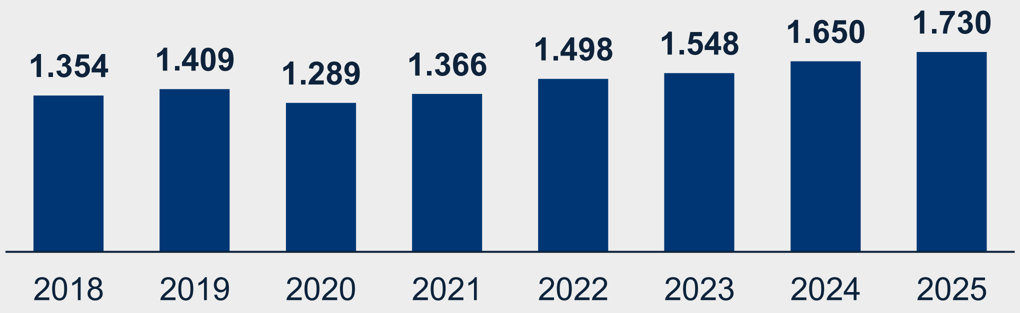
EBIT (€ m) + EBIT-Margin (%)

↗ 19.1 % CAGR



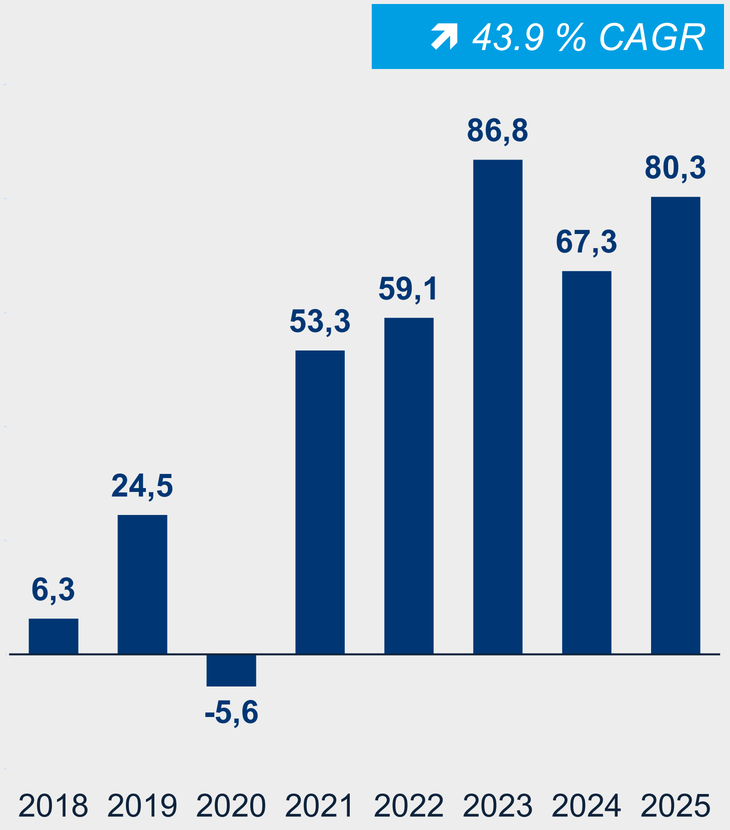
Orders on hand (€ m)

↗ 3.6 % CAGR

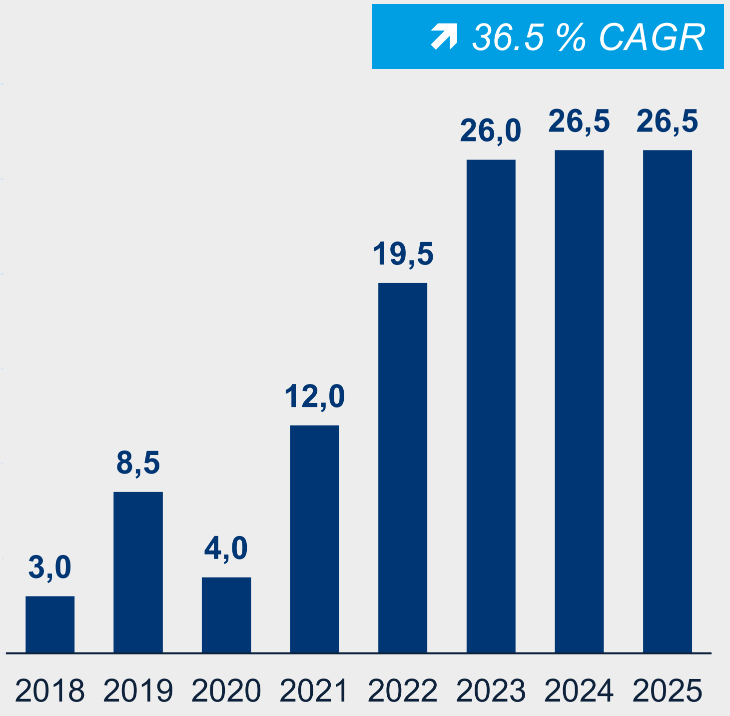


… Generating Attractive Returns to Our Shareholders

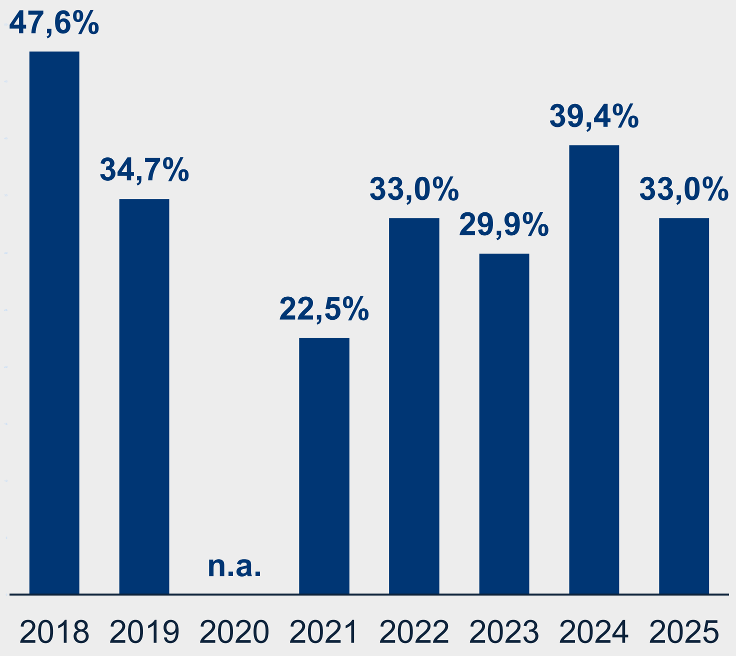
Earnings per share (€)



Dividends per share (€)



Dividend policy since 2022: 30-40 %



Capital Allocation

KSB adopts a disciplined capital allocation policy

Strategic investments

Organic growth

- Expansion set-up of new assembly and production facilities for the localisation of products outside of Europe
- New sales and service entities (e.g. South America, Africa & Middle East)

Upgrading existing asset infrastructure

Targeted M&A

Small and mid-sized M&A projects in:

- New pump technology and IT technology for digitalisation
- New Market Areas

Shareholder Returns

Striving for sustainable dividend growth

- Appropriation of 30-40 % of annual net retained earnings as dividends attributable to the shareholders of KSB SE & Co. KGaA
- Consecutive increases in dividends paid since 2020

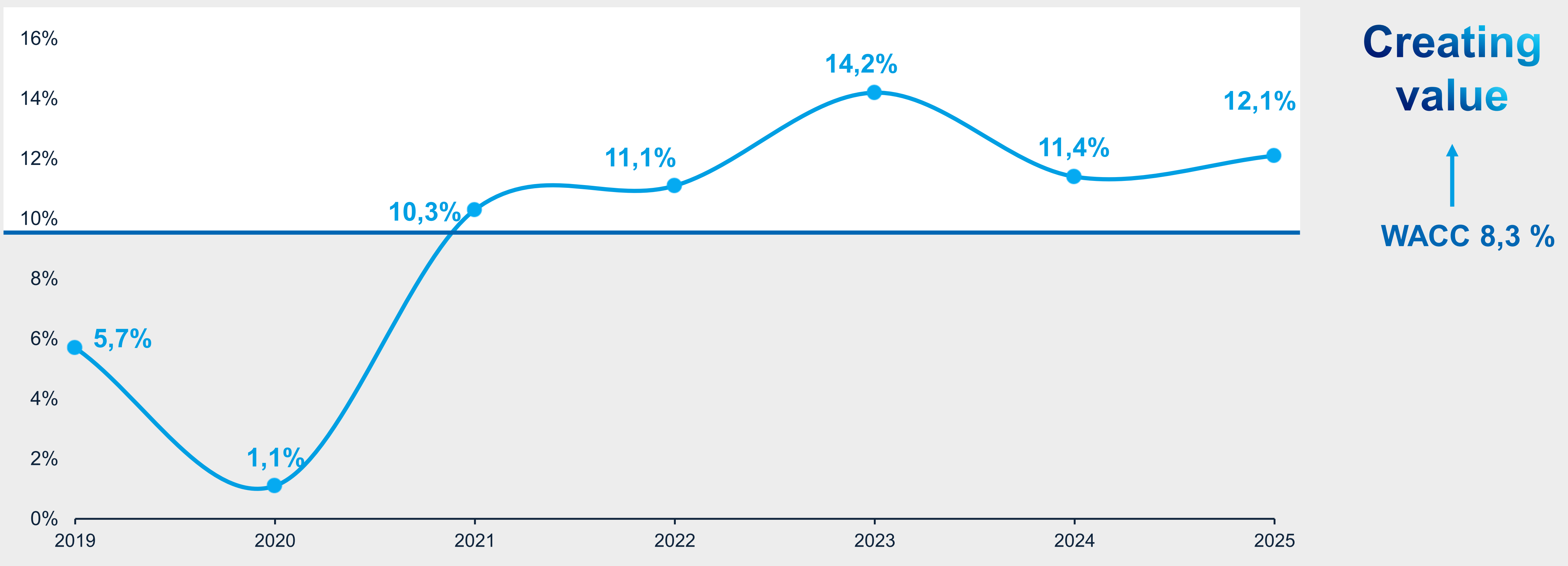
Balance sheet

Use of excess cash

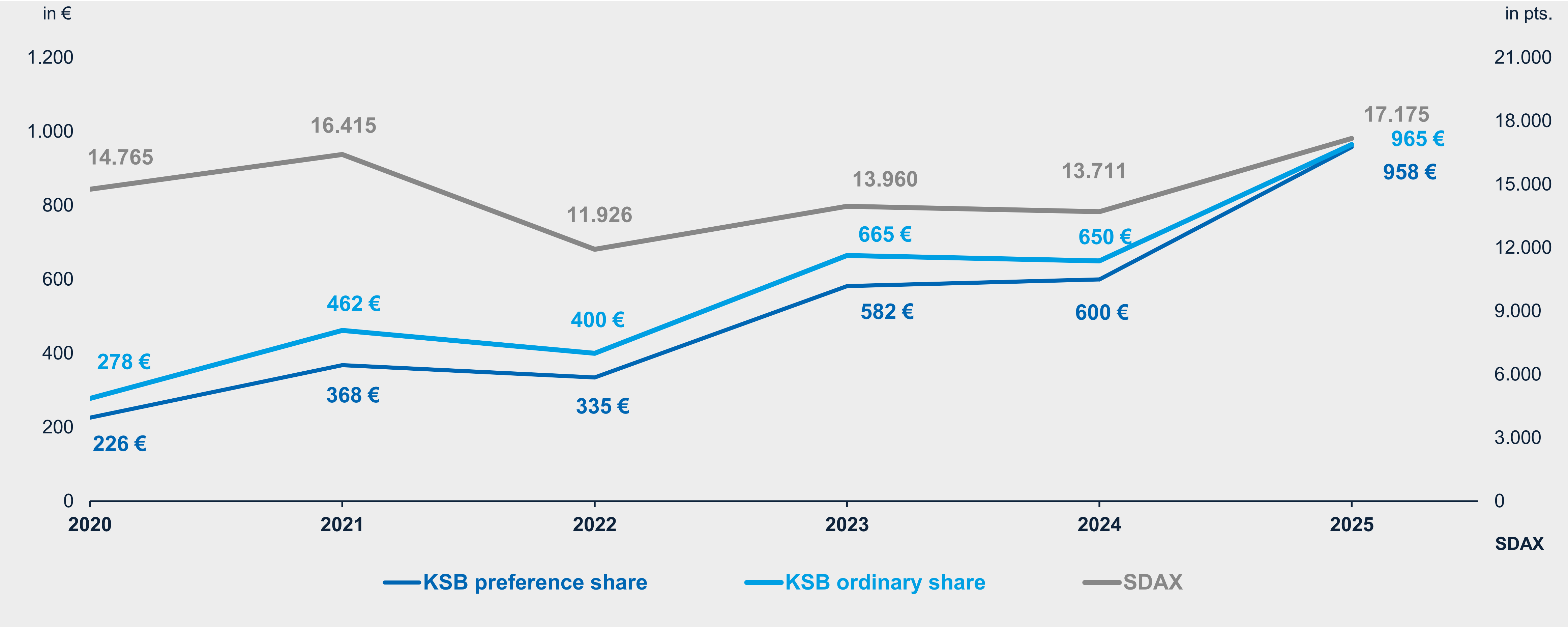
- To maintain financial resilience
- For any upcoming major acquisition

Economic Value Added as Value Driver for Profitability

ROIC (in %)



KSB's Share Price Performance



5 Financial Outlook

Financial Outlook 2026

€ m	Actual 2025	Outlook 2026
Order intake	3,203	3,100 – 3,500
Sales revenue	3,035	2,900 – 3,200
EBIT	252	220 – 265

The forecast is based on the assumption that the acts of war started in the Middle East – in particular in Iran – at the end of February 2026 are short-term in nature and do not have a negative impact on achieving the forecast corridors. Continuation of the acts for a longer period of time will entail risks.

Financial Calendar

10 November 2026
Quarterly financial report January – September 2026

02 February 2027
Preliminary report on financial year 2026

25 March 2027
Full-year 2026 results
Financial press conference, 10:00, Frankenthal (Germany)

11 May 2027
Quarterly financial report January – March 2027

13 May 2027
Annual General Meeting

29 July 2027
Half-year financial report January – June 2027

KSB

6 Corporate Video: KSB in Motion

Who We Are: KSB in Motion

Discover how KSB moves more than fluids — we move industries.

Watch our image video to see how we deliver smart, sustainable solutions across sectors.

Solutions.

For Life.

Scan or click to watch the video.

Investor Relations Contact

Dieter Pott
Global Head of Finance & Accounting

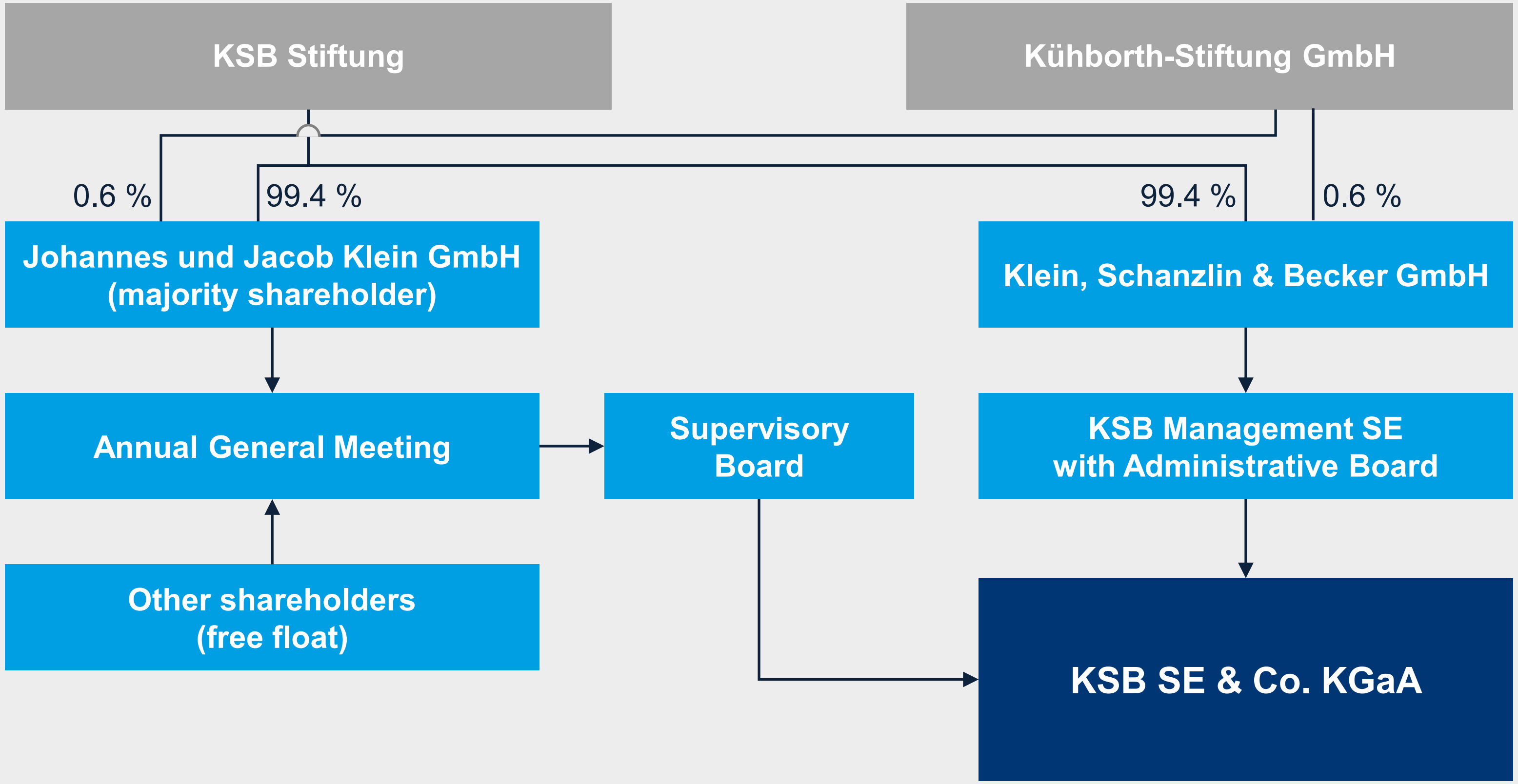
E-mail: dieter.pott@ksb.com

Scan now and sign up for the IR mailing list.

7 Appendix

Corporate Governance

Governance Structure



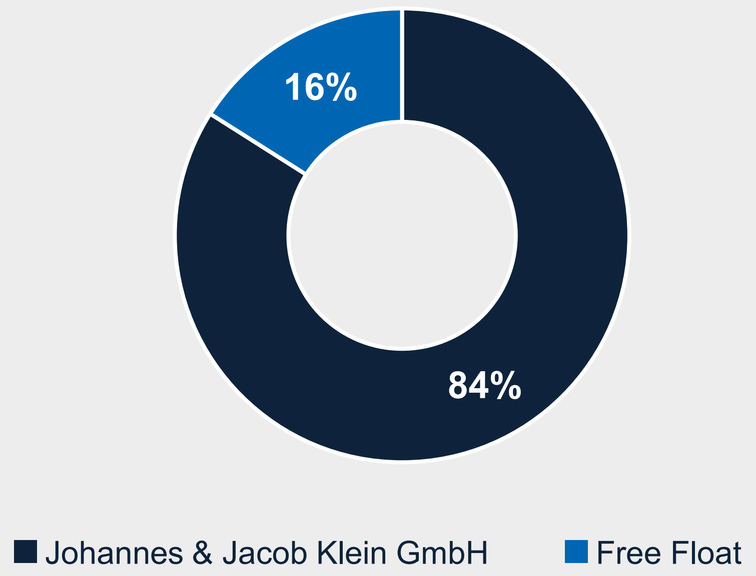
Commentary

- **Legal form:**
  KGaA, Kommanditgesellschaft auf Aktien / limited partnership by shares
- KSB SE & Co. KGaA is managed by the general partner KSB Management SE (Managing Directors, Administrative Board and Annual General Meeting)

Shareholding Structure

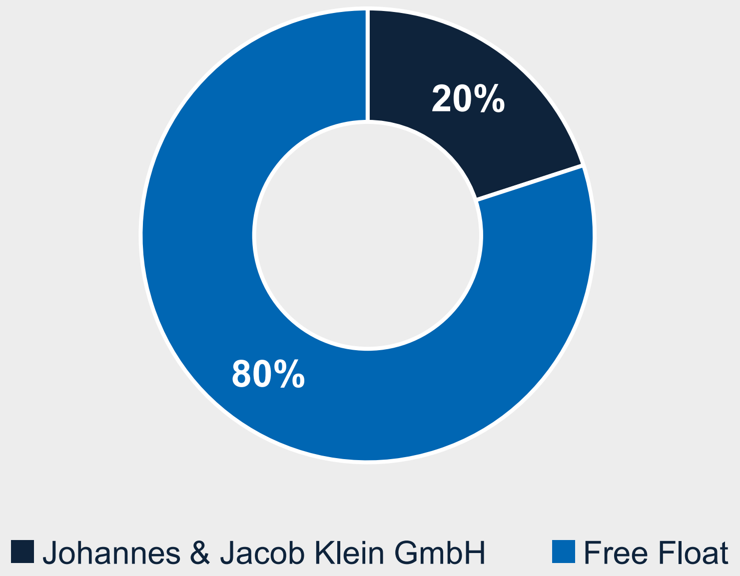
Ordinary shares

# Shares	% of share capital
886,615	51 %



Preference shares

# Shares	% of share capital
864,712	49 %



Five-year Financial Summary

Business Development and Earnings

		2025	2024	2023	2022	2021
Order intake	€ m	3,203.1	3,114.0	2,959.5	2,862.1	2,411.7
Sales revenue	€ m	3,034.7	2,965.2	2,819.0	2,573.4	2,343.6
Orders on hand	€ m	1,730.3	1,650.1	1,548.1	1,497.8	1,366.2
Earnings before finance income / expense, income tax, depreciation and amortisation (EBITDA)	€ m	348.4	341.6	312.0	259.5	222.1
Earnings before finance income / expense and income tax (EBIT)	€ m	252.1	244.2	223.9	169.1	141.2
Earnings before income tax (EBT)	€ m	241.1	231.2	209.0	160.7	139.9
Earnings after income tax (EAT)	€ m	166.4	146.8	176.6	127.3	110.3
Free cash flow (cash flows from operating activities + cash flows from investing activities)	€ m	61.0	114.9	176.8	-86.9	87.5

Balance Sheet

		2025	2024	2023	2022	2021
Balance sheet total	€ m	2,883.3	2,867.9	2,669.8	2,478.9	2,314.4
Investments	€ m	181.6	170.3	135.6	121.6	103.6
Depreciation and amortisation	€ m	96.4	97.4	88.1	90.4	80.9
Net financial position	€ m	315.4	371.0	324.9	225.6	365.6
Equity (incl. non-controlling interests)	€ m	1,391.2	1,335.4	1,216.9	1,125.6	869.1
Equity ratio (incl. non-controlling interests)	%	48.3	46.6	45.6	45.4	37.6

Profitability

		2025	2024	2023	2022	2021
EBT margin (sales revenue in relation to EBT)	%	7.9	7.8	7.4	6.2	6.0
EBIT margin (sales revenue in relation to EBIT)	%	8.3	8.2	7.9	6.6	6.0

H1 2026 | Strong Pumps business pushes order intake by 8.8%

	Order intake				
€ millions	**H1 2026**	**H1 2025**	**∆ (abs.)**	**∆ (%)**	**Currency effects**
KSB Group	**1,848.7**	**1,698.4**	**150.3**	**+8.8%**	**-43.9**
Pumps	1,095.4	940.8	154.6	+16.4%	-23.0
Valves	213.2	225.4	-12.1	-5.4%	-7.4
KSB SupremeServ	540.1	532.3	7.8	+1.5%	-13.5

- Growth in **Segment Pumps** triggered by a major order for reactor coolant pumps in the Energy Market
- **KSB SupremeServ** influenced by growth in Mining Market in spare parts business

H1 2026 | Sales revenue increases by 0.4% to € 1,471 million

€ millions	Sales revenue				
	H1 2026	**H1 2025**	**∆ (abs.)**	**∆ (%)**	**Currency effects**
KSB Group	**1,471.4**	**1,464.9**	**6.5**	**+0.4%**	**-36.7**
Pumps	799.2	775.8	23.3	+3.0%	-18.8
Valves	195.8	200.7	-4.9	-2.4%	-5.8
KSB SupremeServ	476.4	488.4	-11.9	-2.4%	-12.0

- Sales revenue in **Building Services** Market showed a growth rate of 9.5%
- Segment **Valves** impacted by moderate decrease of the Project Business, but slight increase in Standard Markets
- **KSB SupremeServ** influenced by currency effects and decrease of spare parts sales in the Pumps Segment in Petrochemicals/Chemicals Market

H1 2026 | EBIT of € 98.4 million below PY

€ millions	EBIT			
	H1 2026	H1 2025	∆ (abs.)	Currency effects
KSB Group	**98.4**	**108.0**	**-9.6**	**-2.9**
Pumps	23.8	27.3	-3.5	-0.4
Valves	-1.7	-3.5	1.9	0.0
KSB SupremeServ	76.2	84.2	-8.0	-2.5
EBIT margin	*6.7%*	*7.4%*		

EBIT H1 influenced by:
- Lower growth in sales revenue compared to H1 2025
- Margin pressure (competition, price pressure due to higher energy and logistical costs)
- Lower utilization of production facilities in Q1 2026